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March 3, 2008

RE: North Tarrant Express
Issuance of Final Request for Proposals

To All Shortlisted Proposers:

The Texas Department of Transportation (TxDOT) is pleased to provide the final Request for Proposals (RFP) for the North Tarrant Express Project (NTE Project) to the shortlisted proposers. The purpose of this letter is to describe the Project opportunity and distribute the RFP.

Project Opportunity

The Project provides an exciting opportunity for the private sector to enter into a long-term partnership with TxDOT. Elements of the Project that are of particular interest include the following:

- <u>TxDOT's commitment to the success of the Project</u>. The Project is included as an integral part of the Metropolitan Transportation Plan developed for the Dallas-Fort Worth region (Mobility 2030); the Mobility 2030 plan received final federal approval in Summer 2007.
- <u>TxDOT's commitment to the use of public-private partnerships for the development of transportation infrastructure.</u> TxDOT has invested significant resources to establish a public-private partnership program and views the NTE Project as a key part of the program.
- Public support for the Project as a managed lanes highway. Within the Dallas Fort Worth Metropolitan Area, population increases and associated development have resulted in traffic increases that have created congestion. The NTE Project will provide significant travel time savings for commuters traveling in the region.

Opportunity to carry out immediate development and to develop the balance of Segments 2-4. This procurement provides a unique opportunity for a private partner to both immediately develop a significant piece of the transportation solution for the region and to help develop solutions for the rest of the Project, with a first opportunity to participate in future development efforts for some or all of those Segments.

- Support for the Project by the Regional Transportation Council (RTC). The RTC
 is a key stakeholder for transportation projects in the area and includes members from
 Tarrant County.
- A compelling economic argument for the Project. The Dallas Fort Worth Metropolitan Area is the ninth largest region in the country with a population of five million according to the 2000 census and is expected to grow to nine million by 2030,

with employment figures estimated to increase from 3.1 million in 2000 to 5.4 million by 2030.

Issuance of the RFP

The RFP documents include those listed below:

Volume I: Instructions to Proposers (ITP)

- ITP
- Exhibits to ITP
- Forms to ITP

Volume II: the Concession CDA Documents (Book 1)

- · CDA for a Concession
- Exhibit 1 to Concession CDA (Definitions)
- Exhibits 2-23 to Concession CDA

Volume III: the CDA for Segments 2 through 4

- CDA for Segments 2 through 4
- Exhibits to CDA for Segments 2 through 4

The deadline for submission of questions and comments regarding the final RFP is March 28, 2008. Proposers' attention is drawn to Section 2.3 of the Instructions to Proposers, which provides the instructions for any comments and requests for clarifications regarding the RFP, including limits on the number of Proposer comments/questions.

TxDOT looks forward to working closely with the shortlisted Proposers as we collectively move forward to the next phase of the Project procurement.

Moh'd A. Al Hweil P.E.

Mohammad Al Hweil, P.E.

NTE Project Manager

Texas Turnpike Authority Division

Attachment