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512.463.8588
txdot.gov

November 6, 2025

Mr. Koushik Arunachalam, P.E.
ARCADIS U.S., INC.
1330 Post Oak Blvd # 2250
Houston, TX 77056

Re: Contract No. 48-9IDP5007
Work Authorization No. 2
Notice of Suspension

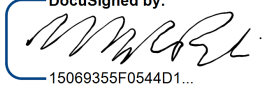
Dear Mr. Arunachalam:

The purpose of this letter is to confirm the telephone conversation between Varuna Singh, P.E., Deputy District Engineer and Koushik Arunachalam, P.E., Vice President and Project Manager, on November 6, 2025, concerning suspending the above-referenced work authorization. This suspension was approved by the Deputy Executive Director for Program Delivery on October 13, 2025.

This work authorization is suspended at the close of business on December 6, 2025. This letter provides thirty days' written notice of suspension as described in Attachment A (General Provisions), Article 3 (Suspension of Work Authorizations) of the contract. In order to minimize additional expenditures, effort expended during the 30 days should be limited to steps necessary to wrap up tasks for any data or deliverables to be provided to TxDOT. After the suspension date, no work is to be performed on this work authorization. Work may resume only as authorized in a separate written reinstatement letter from TxDOT.

Should you have any questions, please contact Catherine McCreight of the TxDOT Houston District at (713) 822-3743.

Sincerely,

DocuSigned by:

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Martin L. Rodin, P.E.,
PEPS Division Director

cc: Danny M. Neal, P.E., PEPS Division, TxDOT
Kenneth Stewart, Contract Services, TxDOT
Kimlinh Nguyen, P.E., PEPS Division, TxDOT
Catherine McCreight, MBA, MA, District Transportation Planning, TxDOT
Brenda Bustillos, Ph.D., P.E. Project Manager, TxDOT
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