



SH 99 Grand Parkway Segment B-1 Design-Build Project

Proposer: Fluor Enterprises, Inc.

Equity Member/Participant:

Fluor Enterprises, Inc. – 100%

Major Non-Equity Members/Participants:

James Construction Group, LLC

Michael Baker International, Inc.

Professional Service Industries, Inc. (Intertek-PSI)

T.Y. Lin International

WSP USA Inc.

Other Non-Equity Members/Participants:

aci environmental consulting

KYSU Group, PLLC

WV Consulting, LLC