



P.O. Box 1386 | Houston, Texas 77251
713.802.5000
txdot.gov

June 30, 2025

RE: NHHIP 3C-2 Project – Pre-Procurement Partnering Industry Workshop Invitation

Dear Interested Colleague:

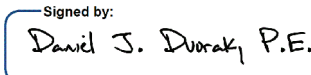
The Texas Department of Transportation will be conducting a Pre-Procurement Partnering Industry Workshop for the North Houston Highway Improvement Project (NHHIP) 3C-2 (Project). TxDOT cordially invites representatives to this workshop to discuss the Project.

The workshop will be held on Monday, July 28, 2025, from 1:30 p.m. to 3:30 p.m. (CT). Representatives will have the opportunity to attend the workshop in-person in the Houston District Auditorium located at 7600 Washington Avenue, Houston, Texas 77007. There will not be a virtual attendance option. Due to limited parking spaces and parking garage clearance (6'-10"), please consider arriving early and/or carpooling or utilizing a ride share.

We welcome this opportunity to have a meaningful discourse with all industry partners concerning TxDOT's planned development and implementation of the Project, and its approach to the procurement. Attendance at this workshop is not mandatory and interested parties will remain eligible to participate in the procurement of the Project if they do not attend. The workshop presentation and attendee sign-in sheet will be published to the Project's pre-procurement webpage after the workshop.

The Texas Department of Transportation looks forward to your attendance at the workshop and to continuing to work with you during the upcoming procurement of the Project.

Sincerely,

Signed by:

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Daniel J. Dvorak, P.E.
Transportation Engineering Supervisor
Houston District

cc: Thomas G. Allbritton, P.E., Houston District Engineer
Varuna A. Singh, P.E., Houston Deputy District Engineer
Greg Snider, P.E., Alternative Delivery Division Director
Scott Spradlin, P.E., Alternative Delivery Division
Daniel Worden, P.E., Alternative Delivery Division
Milad Ajir, P.E., Houston District
Claire McGuinness, General Counsel Division