P.O. BOX 133067 • DALLAS, TEXAS 75313-3067 • (214) 320-6100

December 23, 2008

RE: IH 635 Managed Lanes Project

To All Shortlisted Proposers:

The Texas Department of Transportation (TxDOT) is pleased to provide Addendum # 11 to the final Request for Proposals (RFP) for the IH 635 Managed Lanes Project (the Project) to the shortlisted Proposers.

Also, please note the following mandatory one on one meetings to be calendared following the holidays.

These meetings will be via teleconference at the times listed below. Please forward dial in information and any questions (10 questions maximum) you have regarding Addendum 11 to me by close of business on Wednesday, January 7, 2009.

Meeting 29 - Addendum 11 Discussion

- Thursday, January 8, 2009: 10:00 a.m. 11:00 a.m. Cintra-Meridiam
- Thursday, January 8, 2009: 2:00 p.m. 3:00 p.m. ACS-ZAI

As always, TxDOT looks forward to working closely with you as we collectively move forward in finalizing the proposal development phase of the Project procurement.

Sincerely,

John D. Hudspeth, P.E.

IH 635 Managed Lanes Project Manager Texas Department of Transportation