

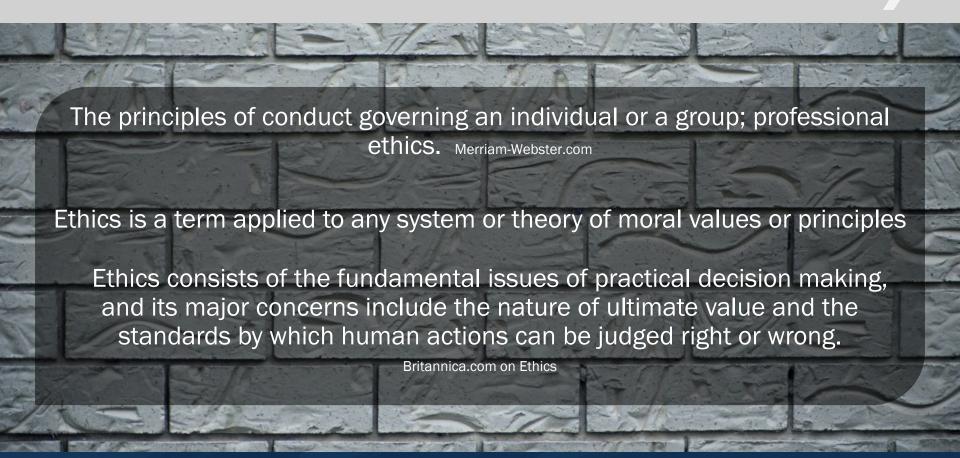
PEPS Fireside Chat

Ethics in Engineering Procurement

Danny M. Neal II, P.E., P.G.



What is Ethics



Ethics Resources



For the TxDOT Employee:

- Compliance Division: Employee Conduct Handbook
- The additional resources listed below

For the Consultant Engineer

- National Society of Professional Engineers (NSPE) Code of Ethics for Engineers
- Texas Tech University Murdough Center for Engineering Professionalism
- Texas Board of Professional Engineers and Land Surveyors
- Texas Board of Architectural Examiners
- Texas Ethics Commission

TxDOT's Values

People

People are the Department's most important customer, asset, and resource. The well-being, safety, and quality of life for Texans and the traveling public are of the utmost concern to the Department. We focus on relationship building, customer service, and partnerships.

Trust

We strive to earn and maintain confidence through reliable and ethical decision-making.

Accountability

We accept responsibility for our actions and promote open communication and transparency at all times.

Honesty

We conduct ourselves with the highest degree of integrity, respect, and truthfulness.

Fundamental Canons – NSPE Code of Ethics for Engineers



Engineers, in the	Hold paramount the safety, health, and welfare of the public
fulfillment of their	Perform services only in areas of their competence
professional duties, shall	Issue public statements only in an objective and truthful manner
	Act for each employer or client as faithful agents or trustees
	Avoid deceptive acts

Conduct themselves honorably, respectfully, ethically, and lawfully so as to enhance the honor, reputation, and usefulness of the profession

Making the Decision

From TxDOT
Values - Trust: We strive to earn and maintain confidence through reliable and ethical decision-making.

- Nine Basic Steps to Personal Ethical Decision Making: Murdough Center for Engineering Professionalism.
- Plus Filters, Ethics & Compliance Initiative from Ethics.Org





Define the problem

Why is a decision needed and what are the desired outcomes of the decision?

Make the ecision

Evaluate the decision







Formulate alternatives

Seek assistance or guidance Implement the decision



Define the problem



What are the possible solutions to the problem?

Be open to multiple alternatives.

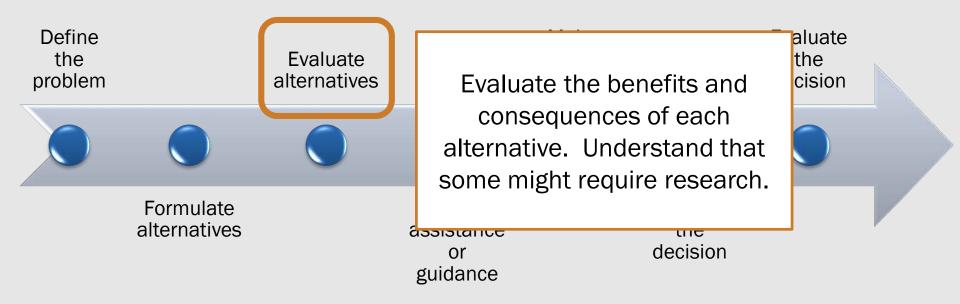
Seek assistance or guidance Evaluate the decision





Implement the decision







10

Define the problem

Evaluate alternatives









Include others in the analysis (colleague, attorney, expert, laws, policies).

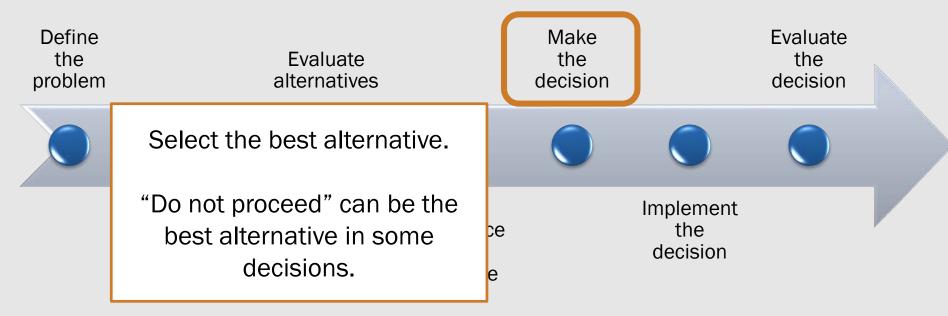
Weigh the benefits and consequences.

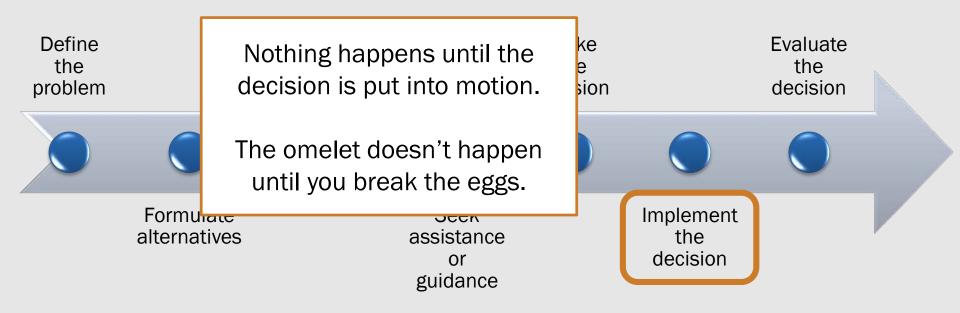
Formulate alternatives

Seek assistance or guidance Implement the decision



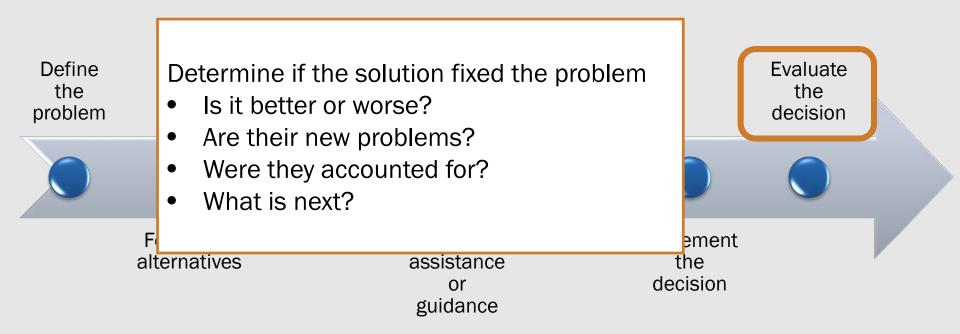
11





PEPS Fireside Chat September 10, 2021

12



PEPS Fireside Chat September 10, 2021

13

Plus Ethics Filters



Consider the PLUS Ethics Filters

- P Policies: Is it consistent with my organization's policies, procedures and guidelines?
- L Legal: Is it acceptable under the applicable laws and regulations?
- O U Universal: Does it conform to the universal principles or values my organization has adopted?
- S Self: Does it satisfy my personal definition of rights, good, and fair?

From Ethics & Compliance Initiative - Ethics.Org

Conflicts of interest – 43 TAC §10.6

Unable to give impartial assistance or advice

Unfair competitive advantage

Impaired objectivity

Perception or appearance of impropriety

The Objectives

TxDOT expects firms to represent the Department and focus on its best interest.

All consultants should have an equal chance to demonstrate their qualifications, experience, and skills.

No consultant should be able to compete with the benefit of information that others do not have.

Ethical Scenarios

Would there be a conflict of interest if a TxDOT employee was on a consultant selection team for a procurement and they had a sibling working for a firm that was competing on that procurement?

Yes. It is a conflict for that employee to participate in that procurement.

Mitigation - TxDOT would typically preclude the consultant's employee from participation in the procurement and the future contract, while allowing the firm to participate.

If TxDOT is procuring a CEI contract, is it a conflict if the spouse of the CEI firm's proposed project manager works for the contractor or material supplier on the same project?

Yes, if the CEI firm would be responsible for recommendations regarding compliance, acceptance, or rejection of work or materials.

20

Is it a conflict of interest for a consultant firm to work on a TxDOT project while working for another entity on or adjacent to the project? If there is going to be interaction between the two projects, then a conflict or potential for a conflict may exist.

TxDOT expects impartial, objective, and unimpaired advice and recommendations.

Revolving Door – Chapter 572 Texas Government Code



Two-year prohibition (former state officers and employees) on employment with a firm if the employee was involved with a procurement or negotiations with that firm

Two-year prohibition (former board members and executive directors) on communication and appearances intended to influence agency action

Continual prohibition (former board members and upper-level employees salary group A17 or higher) for work on specific "matters." The employee is prohibited from working on the specific matter that they participated on while working for the agency

Other Issues



22

Collusion

Bribery

Kickbacks

Overcharges

Falsification of documents

23

As a TxDOT project manager, can I ask a firm to start work prior to the execution of the work authorization?

No. Work can only be authorized under a TxDOT contract through a written work authorization.

The contract specifically states that work performed prior to an executed work authorization is not payable.

The TxDOT PM may not have actual authority to authorize the work.

Trust is the glue of life. It's the most essential ingredient in effective communication. It's the foundational principle that holds all relationships.

- Steven Covey

Ethical behavior builds trust, unethical behavior destroys trust.

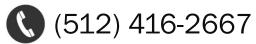




Dan M. Neal II, P.E., P.G.

TxDOT PEPS Division
Center of Excellence Section Director







PEPS Fireside Chat September 10, 2021

27