

Capital Maintenance Contract (CMC)



Alternative Delivery Program

Rev. 01

Released: 08/27/2024

Capital Maintenance Contract (CMC) 101 Training

 This is a self-directed overview of Capital Maintenance Contract Documents based on Version 6.0 of the Programmatic Documents

The object shown below on a slide provides reference to the Section of the Programmatic Documents

Sample

★ Contract Reference: CMA GC, Section XXX





Capital Maintenance Contract (CMC)

Training Goals:

Become familiar with maintenance contracting on TxDOT's Alternative Delivery Program.

2 Learn more about the CMC.

3 Understand some of the key CMC Provisions.





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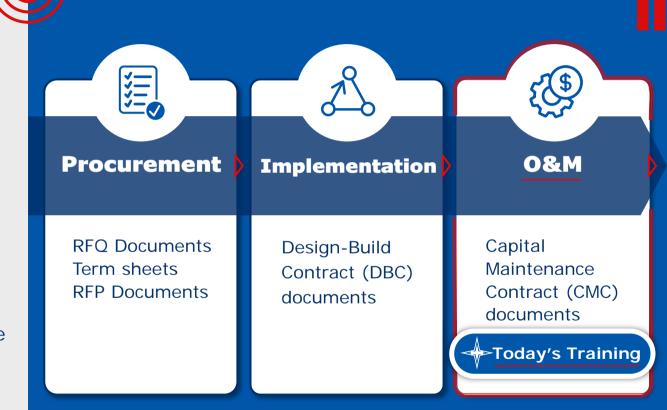


1 Maintenance Contracting on TxDOT DB Projects



Background

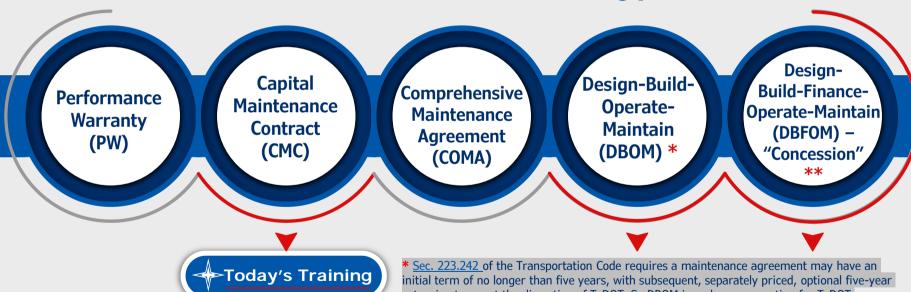
- TxDOT's Alternative
 Delivery Division has
 developed a series of
 programmatic
 documents and
 trainings for the
 Alternative Delivery
 Program (ALD).
- This training will cover the Capital Maintenance Contract (CMC) documents.







TxDOT Alternative Delivery Maintenance Contract Types

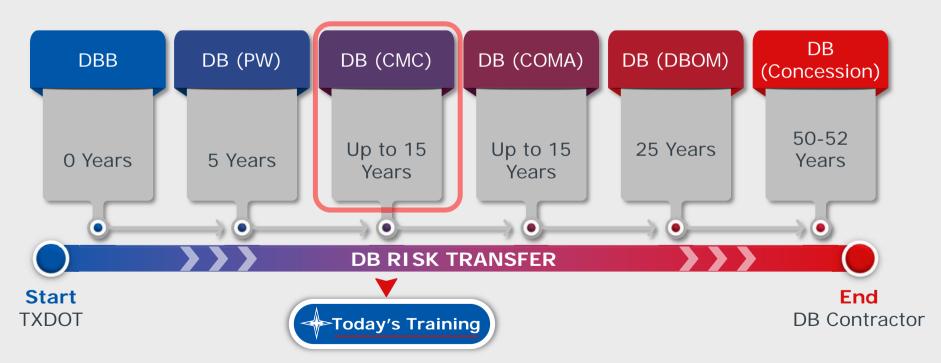


extension terms at the discretion of TxDOT. So DBOM is no longer an option for TxDOT.

** Sec. 223,201 of the Transportation Code states the authority to enter into a CDA (DBFOM) (other than the State Highway 99 (Grand Parkway) project) expired on August 31, 2017.



Maintenance Contract Type Risk Spectrum









Errors and Omissions (Texas Law)

- State Law
- Ensures design compliance
- Standard in DBB & DB



1-Year Materials and Workmanship Warranty

- Standard Warranty
- Workmanship
- Ensures construction quality
- Standard in DBB & DB



Maintenance Contract

- Long-Term obligation w/ Performance Thresholds
- Ensures the performance of the Maintained Elements during the maintenance period



Maintenance Contracts (as of Apr. 2024) TxDOT Alternative Delivery

Implementation Projects

12 0&M Projects Project
Completions

6 - CMCs

(I-635 East, I-2/I-69, I-35 NEX Central, I-35E Phase II, Southeast Connector, I-35 NEX South)

1 - Performance Warranty (Oak Hill Pkwy)

1 - DBOM

(US 181 Harbor Bridge)

5 - CMCs

(DFW Connector, I-35 E, SH 249, SH 99 H&I, Southern Gateway)

1 - Performance Warranty

(Loop 375 Border Highway West)

5 - Concessions (NTE1&2W, NTE 3ABC, LBJ, SH 130 5&6, SH 288)

1 - COMA (SH360 - to be transferred to NTTA)

3 - CMCs (SH 99 F&G, Horseshoe, SH 183 Midtown)

2 - Performance Warranty (LP 1604, SH 71)



2 CMC Overview



What is a CMC?

 A CMC is a separate maintenance agreement document between DB Contractor and TxDOT that is signed simultaneously with the Design-Build Agreement.

The CMC holds DB Contractor responsible for the maintenance over Maintained Elements while TxDOT performs maintenance on all other non-Maintained Elements and operational services (e.g. incident response, mowing, litter pickup, sweeping, etc.)



0 0 0 0 0 0

Comprised of 3 main documents, Capital Maintenance Agreement (CMA), CMA General Conditions, and CMA Specification(Item 9). **CMA**

Project-specific requirements and provisions

1

CMA - General Conditions (Items 1 - 8)

General provisions applicable to all DB projects

2

CMA -Specification (Item 9) Technical specification for maintenance

3

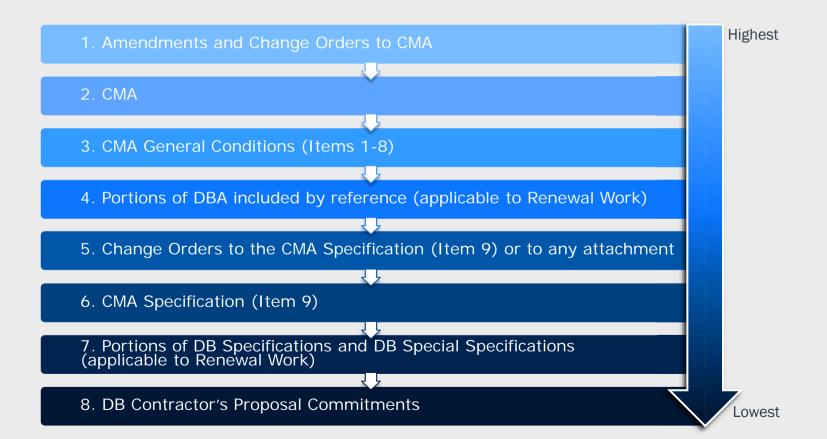


Contract Framework - CMC Documents

СМА	CMA General Condition (Items 1-8)	CMA Specification (Item 9)
Section 1: Contract	Item 1: Definitions of Terms	9.1 General Requirements
Section 2: Scope of Maintenance Services	• Item 2: CMC Documents and Interpretation	9.2 Maintenance Management
Section 3: Compensation	·	9.3 Performance Requirements
Section 4: Maintenance Security	Item 3: Federal Requirements; Insurance; Performance Security	• 9.4 Defect Identification;
Section 5: Change Orders		Recording and Categorization
 Section 6: Lane Rental Charges; Liquidated Damages 	Item 4: Scope of Work Item 5: Control of the Maintenance	• 9.5 Inspections
 Section 7: Key Subcontractors and Key Personnel 	Services	 9.6 Maintenance Management System (MMS)
 Section 8: Notice and Authorized Representatives 	Item 6: Legal Relations and Responsibilities	• 9.7 Maintenance Obligations
 Section 9: Representations, Warranties, Acknowledgements, and 	• Item 7: Prosecution and Progress	9.8 Report Requirements
Certifications	• Item 8: Payment	9.9 Submittal
Section 10: Miscellaneous Provisions		• Attachment 9-1, 9-2, 9-3
Exhibits 1 through 17		16



CMC Documents - Order of Precedence



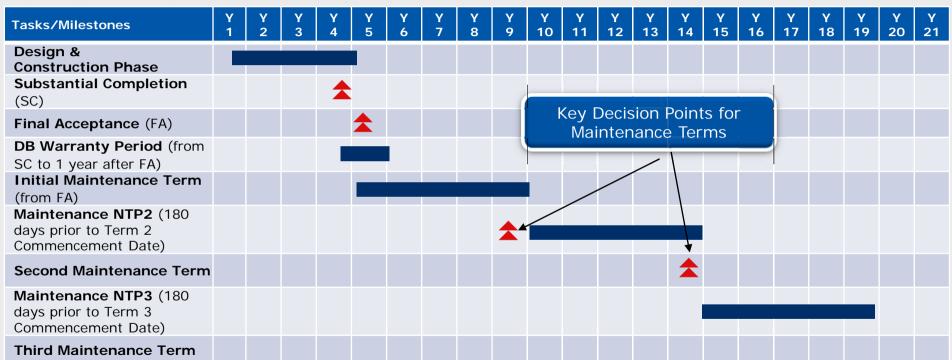




Administrative overhead and bonding Cost requirements increase costs. Increase Fixed DBC overhead costs may be inefficient Inefficient if unable to spread over large project area. Overhead Separate CMC Bond separately priced when CMC implemented (inability to wrap up with DB Bond reduces efficiency). **Pricing** TXDOT and DBC both performing maintenance within the Scope project limits can create challenges for defining scope. Challenges **Pricing** Pricing Risk due to optionality, longer term, and inflation. Risk Complex 2-contract structure (DBC and CMC) adds complexity. **Structure**



CMC Timeline









3 Maintenance Term



A five-year Initial Maintenance Term, with two optional five-year Maintenance Terms, up to a maximum period of 15 years.



Construction

Commences at NTP2 and terminates at Final Acceptance.

Initial Maintenance Term

Commences at Final Acceptance without Maintenance NTP.

Second Maintenance Term

Extended only if TxDOT issues Maintenance NTP on or before 180 days prior to the scheduled expiration of the prior term.

Third Maintenance Term

Extended only if TxDOT issues
Maintenance NTP on or before 180 days prior to the scheduled expiration of the prior term.



Maintenance Term Optionality Analysis

Option Rights Analysis

	Scenario One	Scenario Two	Scenario Three	Scenario Four
Commence 1st term	Yes	Yes	Yes	Yes, but terminate at conclusion of year 1
Renew 2 nd term	Yes	Yes	No	No
Renew 3 rd term	Yes	No	No	No

 To achieve best value for money in O&M period, TxDOT will evaluate the available scenarios that will result in the optimum combination of CMC and TxDOT lifecycle maintenance.



4 Maintenance Scope and Limits

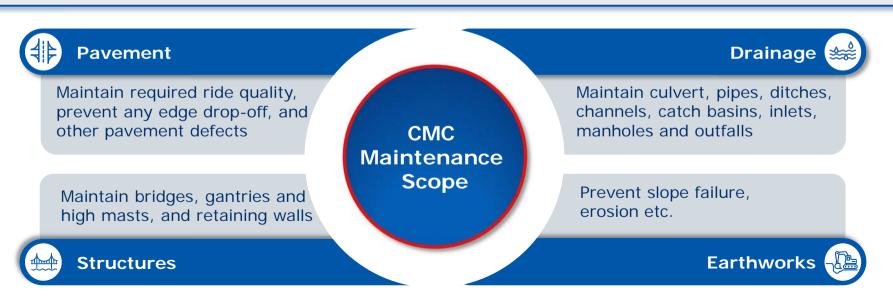






Maintenance Scope

- DB Contractor is responsible for the following four Maintained Elements within the Maintenance Limits.
- TxDOT or applicable third party shall retain maintenance responsibilities for all other Non-Maintained Elements and other operational services such as incident response or roadside maintenance.





*

Contract Reference: CMA Exhibit 15



Maintenance Limits

DB Contractor is only responsible for newly constructed elements and the CMA Maintenance Limits can only be finalized upon the completion of the construction.

Preliminary Limits
- Procurement
Phase

Final Limits –
Implementation
Phase

Periodic Review and Updates - O&M Phase

TxDOT will provide the preliminary Maintenance Limits in CMA Exhibit 15.

DB Contractor shall prepare and submit updated Maintenance Limits drawings consistent with the DB Contractor's final design as part of the MMP no later than 120 days prior to the Initial Maintenance Term Commencement Date.

DB Contractor shall periodically validate

that the Maintenance Limits are correctly and clearly identified by physical delineation and shall liaise with TxDOT and Governmental Entities as necessary to review the Maintenance Limits, identify any jurisdictional gaps or inefficiencies and recommend solutions.





Maintenance Limits Example

- Here is an example of maintenance limits for a pavement reconstruction/rehabilitation project with a portion of the pavement sections being reconstructed while others remaining intact or with non-structural overlay:
 - DB Contractor is responsible for newly constructed/replaced pavement sections
 - TxDOT is responsible for all other existing or overlay pavement sections

C	DB Contractor Maintained Elements	
T	TxDOT Maintained Elements	



5 Maintenance Security and Insurance





Maintenance Security

• DB Contractor shall maintain at all times adequate security for meeting its obligations in the form of either (i) the Performance & Payment (P&P) Letter of Credit or (ii) the Maintenance Performance Bond and Maintenance Payment Bond (the "P&P Bonds").



Initial Issuance

No later than 14 days prior to the Initial Maintenance Term Commencement Date.

Renewal or Extension

No later than 14 days prior to the commencement of the subsequent Maintenance Term, or, if earlier, 14 days prior to the expiration of the then outstanding Maintenance Security.

Replacement

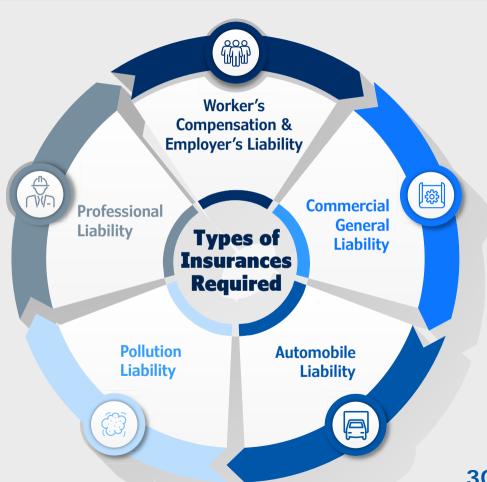
No later than 10 days after any Maintenance Security becomes ineffective or no longer meets the requirements.



Contract Reference: CMA GC, Section 3.3

Insurance Requirements

- DB Contractor has the insurance policies required not later than 10 days prior to the Initial Maintenance Term Commencement Date and maintains them at all times during the Maintenance Period.
- Insurance premiums are reimbursed by TxDOT as a pass-through cost.





6 Maintenance Price

★ Contract Reference: CMA Exhibit 3

MAINTENANCE PRICE [BASE SCOPE ⁷] – Form Q-1				
	Year (3)	General Maintenance Price (4)	Pavement Renewal Work Price (5)	Total Maintenance Price
		(A)	(B)	(C) = (A+B)
	1	\$0.00		\$0.00
	2	\$0.00		\$0.00
Initial Maintenance Term	3	\$0.00		\$0.00
initial Maintenance Term	4	\$0.00		\$0.00
	5	\$0.00	_	\$0.00
	5-Year Subtotal	\$0.00		#0.00
	6	\$0.00	\$0.00	
	7	\$0.00	\$0.00	
Second Maintenance Term	8	\$0.00	\$0.00	
Second Maintenance Term	9	\$0.00	\$0.00	\ \ \
	10	\$0.00	\$0.00	
	5-Year Subtotal	\$0.00	\$0.00	
	11	\$0.00	\$0.00	
	12	\$0.00	\$0.00	
T	13	\$0.00	\$0.00	
Third Maintenance Term	14	\$0.00	\$0.00	
	15	\$0.00	\$0.00	
	5-Year Subtotal	\$0.00	\$0.00	
15-Year Tot	tal	\$0.00	\$0.00	Second

Maintenance Pricing Forms

PAVEMENT RENEWAL WORK PRICE CALCULATION						
	Year (3)	Total area of flexible pavement subject to Pavement Renewal Work (SY)	Pavement Renewal Work Unit Rate (per SY) (4)	Percentage of area of flexible pavement subject to Pavement Renewal Work (%)	Pavement Renewal Work Price (4)	Cumulative Maximum Pavement Renewal Work Price
		(A)	(B)	(C)	(D) = (A) x (B) x	(E)
		[0.00]	[\$0.00]	(0)	(C)	
	6				\$0.00	\$0.00
	7				\$0.00	\$0.00
Second	8				\$0.00	\$0.00
Maintenance	9				\$0.00	\$0.00
Term	10				\$0.00	\$0.00
	5-Year Subtotal				\$0.00	
	11				\$0.00	\$0.00
	12				\$0.00	\$0.00
Third	13				\$0.00	\$0.00
Maintenance Term	14				\$0.00	\$0.00
	15				\$0.00	\$0.00
	5-Year Subtotal				\$0.00	
То	tal			100%	\$0.00	

MAINTENANCE PRICE [BASE SCOPE] - Form Q-1.11

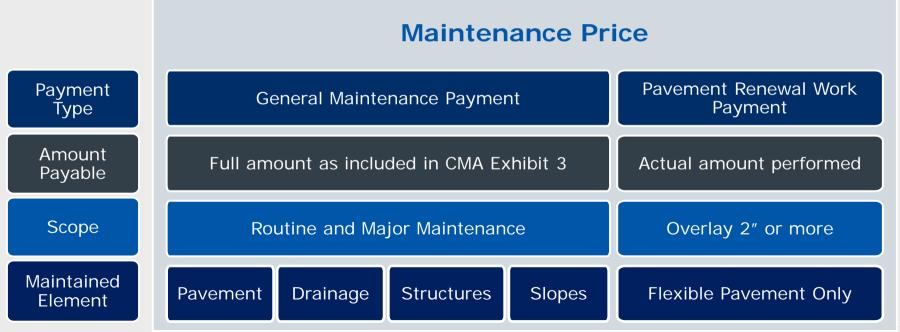


Contract Reference: CMA Exhibit 3



Maintenance Price

Is composed of General Maintenance Price and Pavement Renewal Work Price.





Pavement Renewal Work Payment Eligibility



- Applicable only for <u>asphalt pavement</u> and <u>actual work performed</u> along with <u>other restrictions</u> below:
 - **For Specific Work Only**: Only for the performance and satisfactory completion of flexible pavement overlay with a minimum overlay thickness of 2.0 inches. Overlay with a thickness of less than 2.0 inches may be eligible for Pavement Renewal Work Payments at TxDOT's sole discretion.
 - Not Exceeding Cumulative Maximum Amount: The cumulative value of Pavement Renewal Work Payments can not exceed the Cumulative Maximum Pavement Renewal Work Amount available in the applicable year.
 - Limit to One Payment Only for the Same Section: For any given flexible pavement area, DB Contractor shall be entitled to Pavement Renewal Work Payment only once throughout the Maintenance Period.



Contract Reference: CMA GC, Section 8.1.3

Escalation

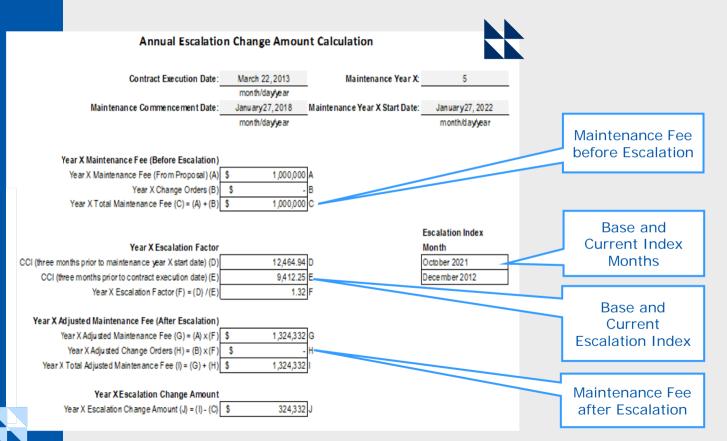
Prior to the commencement of each Maintenance Term year, the annual General Maintenance Price or eligible Pavement Renewal Work Payment amount will be adjusted for escalation based on ENR CCI in accordance with Section 8.1.3.





Sample Escalation Calculation Form

Escalated
Maintenance
Price =
Maintenance
Price x (Current
Index / Base
Index)





7 Draw Request Process and Form



★ Contract Reference: CMA Exhibit 4 and CMA GC, Section 8.2

Draw Request Process

On or about the tenth Business Day each month

Within 10 Business
Days after TxDOT's
receipt of a complete
Draw Request

Within 15 Business
Days after TxDOT's
receipt of a
complete Draw
Request

No later than 10 days after receipt of payment from TxDOT



DB Contractor submits Draw Request. Attached a report containing information that TxDOT can use to verify the Draw Request and any deductions and Liquidated Damages

TxDOT reviews and notifies DB
Contractor the amount approved for payment and the reason for disapproval of any remaining invoiced amount.

TxDOT pays DB
Contractor the
amount of the
Draw Request
approved for
payment less any
amounts that
TxDOT is
otherwise entitled
to withhold or
deduct.

DB Contractor promptly pays each Subcontractor, out of the amount paid to DB Contractor on account of such Subcontractor's portion of the Maintenance Services.



Monthly Draw Request - Calculation



General Maintenance Payment		This Draw Request
G.	General Maintenance Price for Maintenance Term Year X (unadjusted amount from $\underline{Exhibit}3)$	\$
H.	ENR CCI for the month that is three months prior to the month in which Maintenance Term Year X commenced	
I.	ENR CCI for the month that is three months prior to the execution of the CMC (BICCI)	
J.	Adjusted General Maintenance Price pursuant to Section 8.1.3(b) of the CMA General Conditions: G x (H / I)	\$
K.	General Maintenance Payment: J / 12 (except with respect to partial months or during the last six months of the Maintenance Period. See notes below.)	\$

Note:

Payments for any partial month or partial year shall be prorated as set forth in CMA General Conditions Section 8.1.2.1(b) and Section 8.1.2.1(c) and further elaborated below.

For example, for each Maintenance Term year:

- First month's payment: One-twelfth (1/12) of the adjusted General Maintenance Price pro-rated by
 multiplying by the number of days for which payment is made, and dividing by the total number of days in
 that month
- Final month's payment: The remaining balance of the adjusted General Maintenance Price. If there is a subsequent Maintenance Term year, the partial payment for the first month of the next term is added to this remaining balance, such that all payments are made on a calendar month basis.

Payments during the last six months of the Maintenance Period shall be calculated as set forth in CMA General Conditions Section 8.1.2.1(d).

Pa	vement Renewal Work Payment	This Draw Request
L.	Cumulative total number of square yards of Pavement Renewal Work meeting the requirements set forth in Sections 8.1.2.2(a), 8.1.2.2(b) and 8.1.2.2(c) of the CMA General Conditions that has been completed	
М.	Pavement Renewal Work Unit Rate from Exhibit 3	\$
N.	Cumulative total Pavement Renewal Work Price earned: L x M	\$
0.	Cumulative Maximum Pavement Renewal Work Price for Maintenance Term Year X from Exhibit 3	\$
P.	Cumulative total Pavement Renewal Work Price eligible for invoicing: lesser of N and O	\$
Q.	Cumulative total Pavement Renewal Work Payments previously invoiced and paid	\$
R.	Pavement Renewal Work Price eligible for invoicing: P – Q	\$
S.	ENR CCI three months prior to the month in which Maintenance Term Year X commenced	
T.	ENR CCI three months prior to the execution of the CMC	
U.	Pavement Renewal Work Payment pursuant to Section 8.1.3(c) of the CMA General Conditions: R x (S / T)	\$





8 Inspections



Inspections

Contract Reference:

CMA GC 5.9 and DBA GC 5.10



The following inspections are conducted by DB Contractor and TxDOT

General Inspection (Monthly)

- DB Contractor General Inspections of <u>the</u>
 <u>Maintained Elements</u> by trained staff
- DB Contractor invites TxDOT to participate in all such General Inspections with a minimum of seven days' notice and shall provide transportation and safety equipment for up to two
 TxDOT personnel.

Specialist Inspection (Annual or Biennial)

- DB Contractor Biennial inspections of <u>drainage</u> Maintained Elements
- TxDOT Annual survey of <u>pavement</u> condition for every travel lane of the entire Project
- TxDOT Routine inspections, to the extent required, for all <u>structures</u> in compliance with the latest FHWA / NBIS and TxDOT requirements

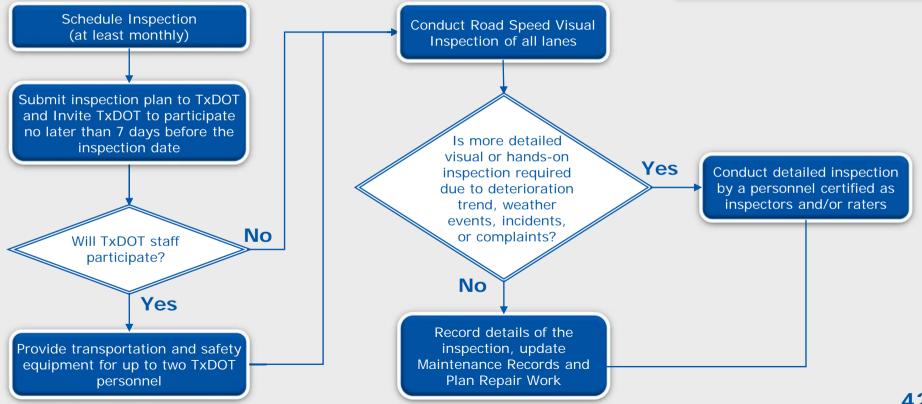
Construction Inspection (As required)

 DB Contractor – For <u>Renewal Work</u> using the same or similar construction work and materials to those described in the Design-Build Contract, inspects all such construction work and materials at the frequencies required in <u>Section 5.10 of</u> <u>the DB General</u> <u>Conditions</u>.



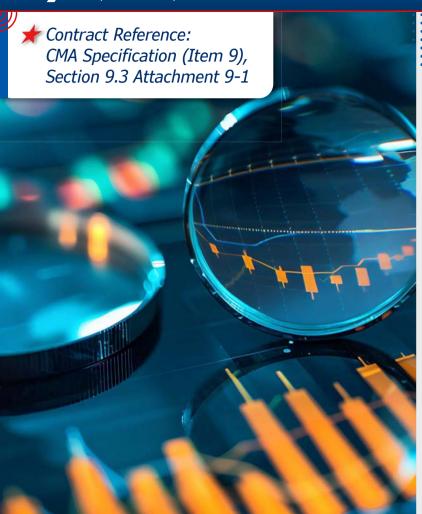
General Inspection Process







9 Performance Requirements



Performance Requirements

Performance Requirement(s) means, for each Maintained Element in connection with the Maintenance Services, the requirements set forth in the Performance and Measurement Table. A Performance Requirement is achieved provided DB Contractor repairs each Defect within the specified Defect Repair Period.



1 Pavement

2. - Drainage

4. - Earthwork

Four Maintained

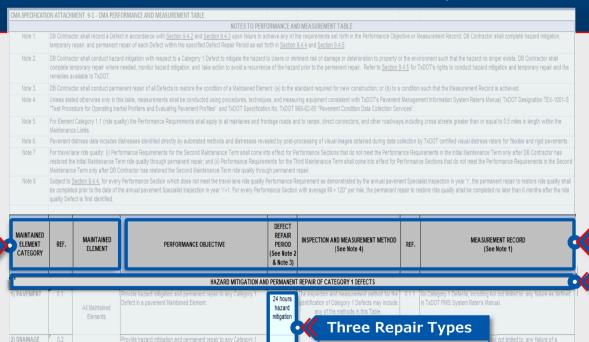
3) STRUCTURES 0.3

4) EARTHWORK 0.4

Elements

- Structures

Performance and Measurement Table (Attachment 9-1)



3 months

permanent repair 1. Hazard Mitigation

2. Temporary Repair

3. Permanent Repair

- 1. Performance Objectives
- 2. Defect Repair Periods
- 3. Inspection and Measurement Methods
- 4. Measurement Records

Four Key Requirements

Two Tables

- 1. Cat. 1 Defects
- 2. Cat. 2 Defects





Repair Types

The sequence of mitigation and repair measurements are shown below:

Hazard Mitigation

Mitigate a hazard to Users or imminent risk of damage or deterioration to property or the environment such that the hazard no longer exists

Temporary Repair

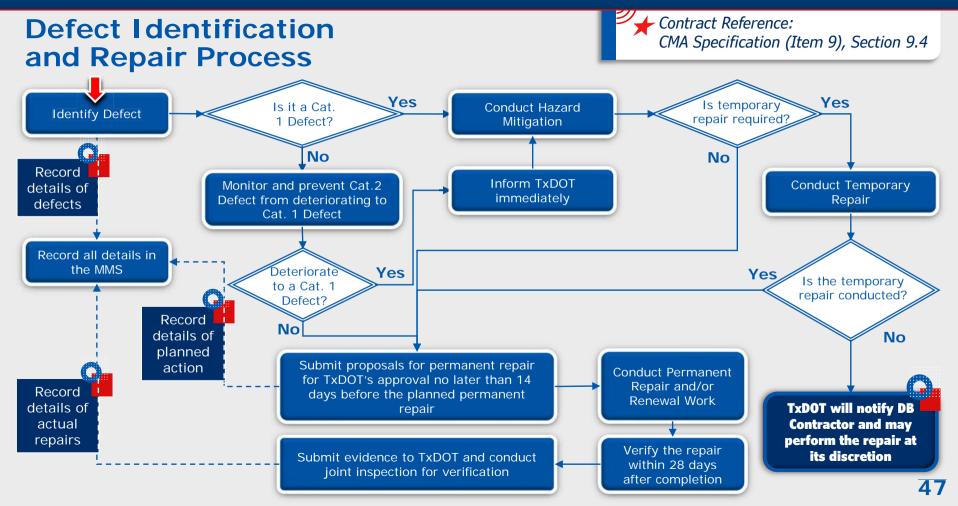
Restore the normal flow of traffic in a safe manner prior to a permanent repair

Cat. 1 Defects Only

Permanent Repair

Restore the condition of a Maintained Element (a) to the standard required for new construction; or (b) to a condition such that no Defect exists

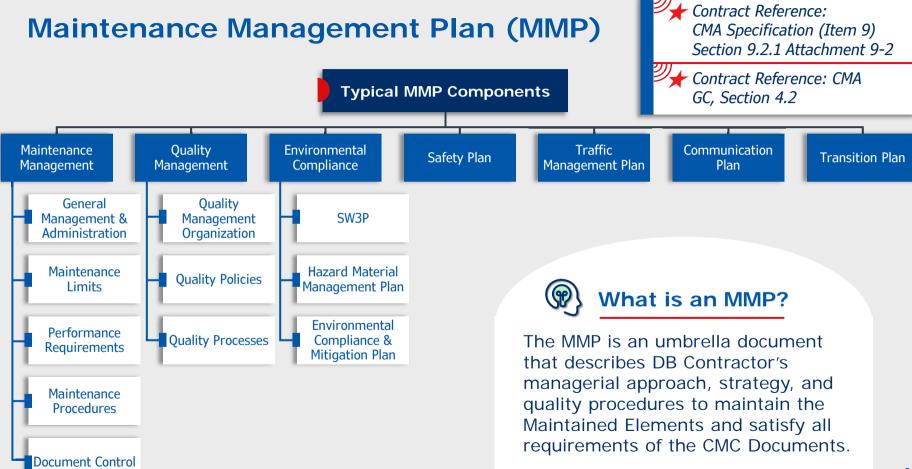
Cat.1 and Cat.2 Defects





10 Maintenance Management Plan







MMP Template (Attachment 9-2)

 A Maintenance Management Template (Attachment 9-2) is provided as part of the CMC documents that:





MMP Submittal and Updates



D&C Phase

Initial MMP Submittal

No later than 120 days before the scheduled Initial Maintenance Term Commencement Date.



Periodic MMP updates

No later than 60 days after the occurrence of any of the following changes:

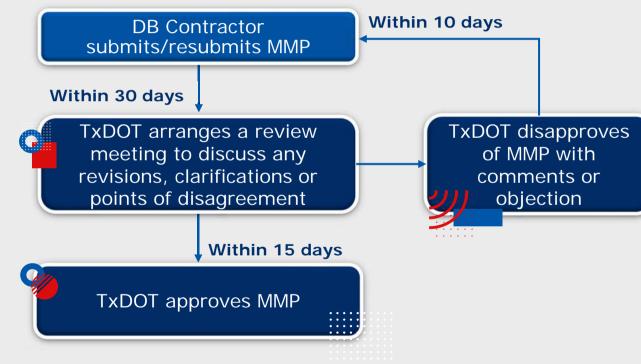
- Key maintenance personnel
- Procedure required to prevent recurrence of a Noncompliance Event or Nonconforming Work
- Performance and Measurement Table
- Maintenance standard affecting a procedure



Contract Reference: CMA GC, Section 4.2

MMP Review Process

TxDOT shall review the MMP and each update in accordance with the following process.





11 Quality Management

★ Contract Reference: CMA GC, Section 4.3, DBA GC, Section 4.3

Renewal Work

- Whenever Renewal Work is undertaken that requires design work or construction work, DB Contractor shall follow procedures systems and obligations set forth in the Section 4.3 of the DBA General Conditions (see screenshot on the right) as appropriate to the nature of the work to be performed, in TxDOT's discretion.
- Comply with TxDOT QAP for Renewal Work when applicable (see next slide).

4.3 Quality Management



The QMP shall consist of the Professional Services Quality Management Plan (PSQMP) and the Construction Quality Management Plan (CQMP) as described in Section 4.3.3 and Section 4.3.4. These distinct plans shall be coordinated with one another such that common Quality Management System (QMS) requirements, such as control of documents, control of records, quality training, process auditing, control of nonconformance, corrective and preventive action, and opportunities for improvement, can be addressed with a single approach. The component plans of the QMP shall comply with ISO 9001:2015 and the requirements of the version of the QAP for DB Projects in effect on the Effective Date. In the event of a conflict between the QMP and the QAP for DB Projects, the QAP for DB Projects in effect on the Effective Date will control.

DB Contractor shall contract for all PSQAF and IQF services through one or more independent firms.

The PSQAF and the IQF shall not be owned at any time during the term of the Design-Build Contract by DB Contractor or any subsidiary or related company affiliated with DB Contractor or the Design Firms unless agreed to in writing by TxDOT at TxDOT's sole discretion.

DB Contractor shall not terminate its agreement with the PSQAF or IQF, or permit or suffer any substitution or replacement of the PSQAF or IQF, except with TxDOT's prior written approval.

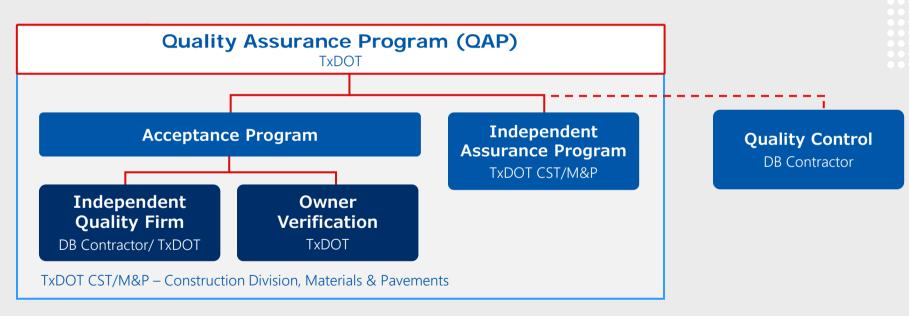
DB Contractor shall cause the Subcontracts to be entered into between DB Contractor and the PSQAF and between DB Contractor and the IQF to provide that: (a) the PSQAF and the IQF shall owe a duty of care to TxDOT in carrying out its obligations in relation to the Project, and (b) the Professional Services Quality Assurance Manager (PSQAM) and the IQFM shall be independent from DB Contractor, including by having authority independent of the Project Manager, and shall not be directed by the Project Manager.

DB Contractor shall prepare and submit a comprehensive QMP to TxDOT for approval. The QMP shall describe the authority and responsibility for the administration of the QMP and describe how all

the design and construction quality management and operational requirements of the QMP will be met. The QMP shall be consistent with and expand upon the quality approaches and commitments submitted by DB Contractor prior to the Effective Date. DB Contractor shall address any comments received from TxDOT regarding the relevant section of the initial QMP submitted by DB Contractor prior to the Effective Date. The QMP shall be conformed and updated annually. DB Contractor shall revise its QMP within 14 days of TxDOT or DB Contractor detection of a substantial or systemic problem related to the Work, or as directed by TxDOT. Submissions of the QMP and all updates to the QMP shall include both a clean copy and a copy tracking all changes since the previous approval.



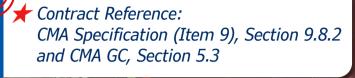
Quality Assurance Program for CDA/Design-Build Projects with a CMA



Quality Assurance Program for CDA / Design-Build Projects with a Capital Maintenance Agreement with Three Optional 5-Year Terms https://ftp.txdot.gov/pub/txdot-info/cst/qap_db.pdf



12 Nonconforming Work





Nonconforming Work

Nonconforming Work means Maintenance Services that do not conform to the requirements of the CMC Documents, the Governmental Approvals, or applicable Law.



Rejection, Removal and Replacement of Nonconforming Work



TxDOT-rejected nonconforming work must be removed and replaced to comply with the CMC Documents at the DB Contractor's cost.



There will be no adjustment to the Maintenance Price or any other form of relief.



DB Contractor must take prompt action to prevent similar nonconforming work from happening in the future.



TxDOT not discovering the nonconforming work earlier does not constitute acceptance.





Contract Reference: CMA GC, Section 5.3.1

TxDOT Options

TxDOT has two options for addressing Nonconforming Work:

Option 1:

Rejection: Removal and Replacement of Nonconforming Work

Option 2:

Acceptance: Agree to accept Nonconforming Work without requiring it to be fully corrected



- Corrections are to be made within 10 days
- Or within 10 days
 - Provide TxDOT a correction schedule.
 - Begin the correction
 - Diligently prosecute correction per approved schedule.
- If DB Contractor does not comply within 10 days, then TxDOT may cause the Nonconforming Work to be remedied or removed and replaced.
- Removal and replacement of the Nonconforming Work will be at DB Contractor's cost and without any adjustment to the Price or any Completion Deadline or any other relief.



★ Contract Reference: CMA GC, Section 5.3.2

TxDOT Options

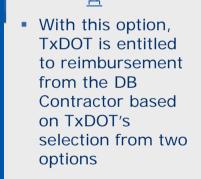
TxDOT has two options for addressing Nonconforming Work:

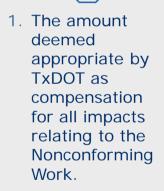
Option 1:

Rejection: Removal and Replacement of Nonconforming Work

Option 2:

Acceptance: Agree to accept Nonconforming Work without requiring it to be fully corrected





2. The amount reasonably allocated to the work had it been performed in accordance with the Contract Documents. 100% of the DB Contractor's cost savings from not performing the work according to the CMC Documents.

Alternatively, TxDOT may deduct the reimbursement amount from any sums owed to the DB Contractor.



13 Liquidated Damages and Charges

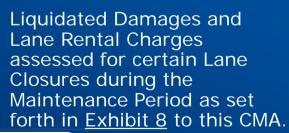


Types of Liquidated Damages and Charges



For each day that the relevant Key Personnel role is not filled by an approved individual.





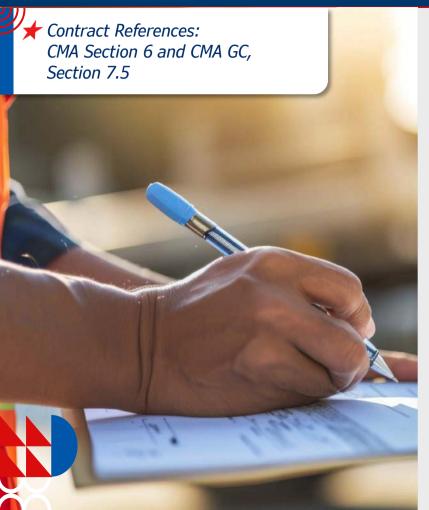




Upon assessment of the tenth Noncompliance Point pursuant, and upon assessment of each subsequent tenth Noncompliance Point, TxDOT shall be entitled to immediate and automatic Noncompliance Charges per Noncompliance Point.



Contract Reference: CMA Exhibit 8



Liquidated Damages



- May be assessed by TxDOT for DB Contractor noncompliance.
- Are not and do not constitute a penalty.
- Represent good faith estimates and evaluations as to the actual potential damages that TxDOT would incur as a result of DB Contractor's noncompliance.
- May be deducted by TxDOT from any amounts owned to DB Contractor.

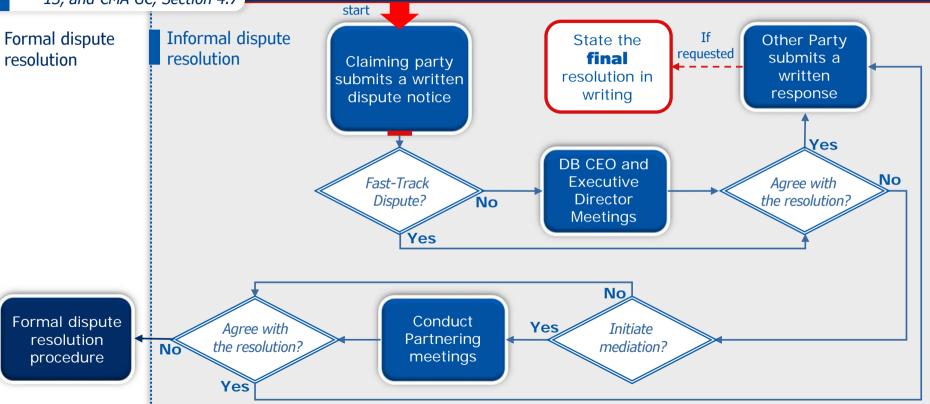


14 Dispute Resolution



Contract Reference: CMA Section 10.1, Exhibit 13, and CMA GC, Section 4.7

Dispute Resolution Procedure





Dispute Notice







If the Parties have mutually agreed that the Dispute is a Fast-Track Dispute



The date of the act, inaction or omission giving rise to the Dispute



An explanation of the Dispute, including a description of its nature, circumstances and cause



A reference to any pertinent provision(s) from the CMC Documents



the estimated dollar amount of the Dispute, and how that estimate was determined (including any cost and revenue element that has been or may be affected)

If applicable and known,



If applicable, an analysis of the schedule showing any changes or disruptions (including an impacted delay analysis reflecting the disruption in the manner and sequence of performance that has been or will be caused, delivery schedules and staging)



If applicable, the claiming Party's plan for mitigating the amount claimed and the delay claimed



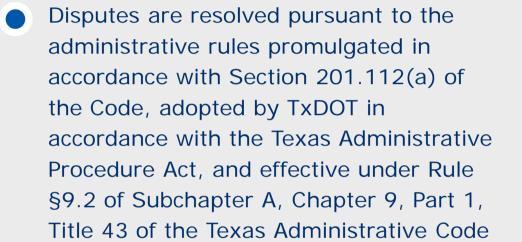
The claiming Party's desired resolution of the Dispute



Any other information the claiming Party considers relevant



Formal Dispute Resolution



and subject to (i) the procedures set forth

Conditions and (ii) the requirements set

in Section 4.7 of the CMA General

forth in Exhibit 13 to this CMA.





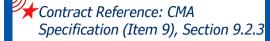


15 Maintenance Personnel











DB Contractor

Maintenance Manager (Key Personnel)

Point of contact and overseeing the performing of the Maintenance Services.

Field Representatives

Present at the job site at all times while Maintenance Services are in progress

Maintenance Safety Manager

Carrying out the Maintenance Safety Plan and all safetyrelated activities

Maintenance Quality Manager

Performing all quality responsibilities in accordance with the MQMP

Additional Quality Management Personnel

(as required)

In connection with Renewal Work









Key Personnel Change Process



Notification

Notify TxDOT in writing of any proposed changes in a person filling a Key Personnel role



Written Consent

Shall not change, or permit any change in, the person filling a Key Personnel role without the prior written consent of TxDOT



Approval

TxDOT shall be given the opportunity to interview and approve or disapprove the replacement candidate(s).



Replacement

Propose a replacement with equivalent or better qualifications who shall be available within 30 days after TxDOT's approval.

If not filled by an approved individual Key Personnel Unavailability Liquidated Damage

> Any change in Key Personnel will require TxDOT's approval



16 Change Management



Four Types of Changes in CMC Documents

Deviation

- Issued in writing by TxDOT:
- ✓ a no-cost change in the Maintenance Services or other requirements of the CMC Documents





Directive Letter

- Issued by TxDOT:
- ✓ in the event of any desired change in the Maintenance Services or
- ✓ in the event of any Claim or Dispute regarding the scope or DB Contractor's performance

Change Order

- Initiated by TxDOT or DB Contractor:
- ✓ To modify the scope
- ✓ To revise the Maintenance Price
- ✓ To revise other terms and conditions of the CMC Documents





Contract Amendment

- Mutually agreed between TxDOT and DB Contractor:
- ✓ To revise terms and conditions of the CMC Documents

TxDOT may issue a Unilateral Change Order at any time, regardless of whether it has issued a Request for Change Proposal or received a Request for Change Order.

Contract Reference: CMA Section 5, Exhibit 7 and CMA GC, Section 4.5



Force Majeure Evets

Hazardous Materials Management

Damage to the Project

Discriminatory Changes

Non-Discriminatory Changes

*Contract Reference: CMA Section 5, Exhibit 7 and CMA GC, Section 4.5



Force Majeure Events

- TxDOT issues Change Orders to compensate DB Contractor for additional costs directly attributable to Force Majeure Events.
- DB Contractor's rights to recover additional costs directly attributable to Force Majeure Events shall not include delay and disruption damages.

Contract Reference: CMA Section 5, Exhibit 7 and CMA GC Section 4.5



Hazardous Materials Management

TxDOT issues Change Orders to compensate DB
 Contractor for additional costs directly attributable
 to Hazardous Materials Management, except
 Hazardous Materials Management costs arising
 out of or relating to DB Contractor Releases of
 Hazardous Materials.

Contract Reference: CMA Section 5, Exhibit 7 and CMA GC Section 4.5



Damage to the Project

 DB Contractor is entitled to a Change Order for its reasonable and documented costs to repair direct physical damage to any of the Maintained Elements due to the acts of third parties or listed events beyond DB Contractor control. ★Contract Reference: CMA Section 5, Exhibit 7 and CMA GC Section 4.5



Discriminatory Changes

- TxDOT has the right to adopt at any time, and DB Contractor acknowledges it must comply with all Discriminatory Changes.
- DB Contractor implements a Discriminatory Change only after TxDOT issues a Change Order or Directive Letter.

Contract Reference: CMA Section 5, Exhibit 7 and CMA GC Section 4.5



Non-Discriminatory Changes

- Non-Discriminatory Changes do not require a Change Order or Directive Letter.
- DB Contractor is entitled to an increase in the Maintenance Price solely for additional costs required for Renewal Work due to a Non-Discriminatory Change only if TxDOT directs DB Contractor to implement the Non-Discriminatory Change (or DB Contractor is otherwise obligated by Law to implement such Non-Discriminatory Change) prior to the date when DB Contractor performs or is scheduled to perform the Renewal Work (if any) on the affected Maintained Element.



TxDOT-Initiated Change Orders



★ Contract Reference: CMA GC Section 4.5.4

TxDOT submits a Request for Change Proposal TxDOT and DB Contractor consult to define the proposed scope of the change DB Contractor prepares and TxDOT and DB Contractor consult concerning the estimated cost impacts.

TxDOT notifies DB Contractor of TxDOT's determination

Within 5 Business Days or longer period as mutually agreed in writing

Within 5 Business Days after initial consultation or longer period as mutually agreed in writing

Within 10 Business Days after receipt of the notification



TxDOT may request changes at any time, except any change that:

- is not in compliance with applicable Laws;
- would contravene an existing Governmental Approval and such contravention could not be corrected by the issuance of a further or revised Governmental Approval;
- constitutes a fundamental change in the nature or scope of the Maintenance Services;
- would cause an insured risk to become uninsurable;
- would materially adversely affect the health or safety of workers or users of the Project;



DB Contractor-Initiated Change Orders

® Eligible Changes for DB Contractor:

- additional costs directly attributable to additional Maintenance Services resulting from TxDOT-Directed Changes for which TxDOT has not submitted a Change Order or a Request for Change Proposal;
- additional costs relating to Force Majeure Events, Hazardous Materials, Non-Discriminatory Changes and Damage to the Project; and
- additional costs directly attributable to uncovering, removing and restoring the work.

TxDOT may reject the Request for Change Order at any point in the process. TxDOT's failure to respond to a complete Request for Change Order within 15 Business Days of delivery of the request shall not be deemed an acceptance of the Request for Change Order, and DB Contractor shall have the burden of following up with TxDOT on the status of any Request for Change Order submitted.



Additional Information to TxDOT

DB Contractor shall furnish, when requested by TxDOT or its designee, such further information and details as may be required to determine the facts or contentions involved.

Response and Follow-up

DB Contractor shall provide TxDOT with a monthly update to all outstanding Requests for Change Order describing the status of all previously unfulfilled requirements and stating any changes in projections previously delivered to TxDOT, expenditures to date and time anticipated for completion of the activities for which the time extension is claimed.

1

DB Contractor delivers Each PCO Notice as promptly as possible after the occurrence of such event or situation.

PCO Notice

Request for Change Order

DB Contractor delivers a Request for Change Order within 30 days after delivery of the PCO Notice or within 10 Business Days after receipt of TxDOT's determination to require a Request for Change Order







Form of Change Order

Details of Change Order

Justification

Certification

Certificate of Interested Parties (Form 1295)



Form of Change Order

See CMA Exhibit 7

Change Order Contents include:

- A description of additions, deletions and modifications to the existing requirements of the CMC Documents.
- A breakdown for labor, materials, equipment and markups for overhead and profit, unless TxDOT agrees otherwise.
- Other supporting documentation as may be requested by TxDOT.



Justification

- Contains a detailed narrative justification therefor, describing the circumstances underlying the proposed change.
- Describes the data and documents that establish the necessity and amount of such proposed change.



Certification

- The amount of compensation requested is justified as to entitlement and amount.
- The amount of compensation requested includes all known and anticipated impacts or amounts that may be incurred as a result of the event or matter giving rise to such proposed change.
- The cost and pricing data forming the basis for the Change Order is complete, accurate and current.



Certificate of Interested Parties (Form 1295)

- DB Contractor provides a certification to TxDOT certifying that there has been no change to the Interested Parties disclosed in the most recent Form 1295.
- If there has been a change to the disclosure of Interested Parties or if the value of the amendment is \$1,000,000 or greater, file a new Form 1295 with the Texas Ethics Commission as required by the Form 1295 Laws.



17 Records Management



Contract References: CMA GC, Section 4.2.5, 5.10 CMA Specification (Item 9), Section 9.6, 9.7.10

Defects



Description, picture (showing GPS coordinates, location, date-time), identification and categorization of Defects

Actual Repairs



Details including date-time of actual repairs performed with inspection tests/reports and associated pictures of repairs (showing GPS coordinates, location, and date-time)

Accidents and Incidents



Accidents and incidents relating to the Maintenance

Planned Actions



Planned actions including traffic control plan and repair procedure, date-time for scheduled and actual permanent repair of all Defects, [and] date of contractual cure period[, and running total of noncompliance points]

Complaints



Complaints and reports received from TxDOT and third parties

Contract Reference: CMA Specification (Item 9), Section 9.6

Records Management – Maintenance Management System

Maintenance Records shall be organized by Performance Section and be recorded in the MMS as follows.





Records Management - Retention Schedule

CMC specified time period for retention (if any)

Record Retention

If not specified

above

Texas State Records Retention Schedule

If not specified above

the later of the date of completion of the CMC or five years after the date the record or document is generated

At the end of the term, at TxDOT's discretion, DB Contractor either

- Submits to TxDOT at DB
 Contractor's cost and expense all
 Contracting Information related
 to this Capital Maintenance
 Contract in the custody or
 possession of DB Contractor, or
- Preserves such Contracting
 Information for the respective
 time periods applicable to TxDOT
 as set forth in the Texas State
 Records Retention Schedule.



18 Default and Termination



Default

- DB Contractor Maintenance Default:
 - Occurs upon the happening of specific events or conditions.
 - Examples include failure to observe obligations, suspension of services, or violation of laws.
- Opportunity to Cure
 - A period of 10 days to cure if the default can be cured.
 - TxDOT may allow additional time so long as DB Contractor commences such cure within such 10-day period but in no event exceed 60 days in total.
 - Some defaults can not be cured by its nature.
- TxDOT Remedies include termination of the contract, withholding payments, and completing the maintenance services at DB Contractor's cost.







Termination for Convenience



TxDOT may, at any time, terminate this Capital Maintenance Contract and the performance of the Maintenance Services by DB Contractor, in whole or in part, if TxDOT determines, in its discretion, that a termination is in TxDOT's best interest ("Termination for Convenience")



TxDOT provides a written Notice of Termination for Convenience, specifying extent and effective date.



DB Contractor submits a final termination settlement proposal to TxDOT no later than 90 days from the effective date of termination, unless DB Contractor has requested a time extension in writing within such 90-day period and TxDOT has agreed in writing to allow such an extension.



DB Contractor Responsibilities During Termination

Stop all specified maintenance services.

Notify subcontractors and suppliers of the termination.

Provide an inventory of unused materials and project documentation.

Complete any remaining maintenance services not terminated.

Take actions to ensure safety and protect project assets.

Assist TxDOT with a smooth transition of services.



19 Resources



Resources

Resources – Alternative Delivery Projects

Programmatic Documents:

Programmatic CMC
 Documents – Final Version
 6.0 (txdot.gov)



Questions & Discussion





(https://www.txdot.gov/business/road-bridge-maintenance/alternative-delivery/resources.html)



End the streak of daily deaths on Texas roadways.









TxDOT.gov (Keyword: #EndTheStreakTX)

#EndTheStreakTX Toolkit