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April 5, 2019

VIA E-MAIL (E-BLAST)

TO: ALL INTERESTED COLLEAGUES

RE: I-35 Northeast Expansion (NEX) Project – Industry Workshop Invitation

Dear Interested Colleague:

The Texas Department of Transportation (TxDOT) will be conducting an Industry Workshop for the I-35 Northeast Expansion (NEX) Project (the "Project"). TxDOT cordially invites representatives of your team to this workshop to discuss the Project and business opportunity programs.

The Project's Industry Workshop will be on Thursday, April 18, 2019, from 2:00 pm to 4:00 pm in the Large Conference Room at the Bexar Metro Area Office, located at 9320 SE Loop 410, San Antonio, Texas, 78223.

TxDOT welcomes this opportunity to have a meaningful discourse with all potential Proposers concerning TxDOT's approach to the procurement and implementation of its business opportunity programs. Attendance at this workshop is not mandatory, and interested parties will remain eligible to submit a qualification statement (QS) if they do not attend the workshop. However, this workshop is being conducted in lieu of RFQ one-on-one meetings prior to shortlisting, and your participation at this industry workshop is encouraged.

TxDOT looks forward to your attendance at the Industry Workshop and to continuing to work with you during the upcoming procurement of the Project.

Sincerely,

Daniel Worden, P.E.  
Authorized Representative  
San Antonio District  
Texas Department of Transportation

cc: Mario Jorge, P.E., San Antonio District, TxDOT  
Sergio Garcia, P.E., San Antonio, District, TxDOT  
Benjamin Asher, Project Finance, Debt & Strategic Contracts Division, TxDOT  
Carol Luschen, P.E., Project Finance, Debt & Strategic Contracts Division, TxDOT  
Mike Midkiff, P.E., Project Finance, Debt & Strategic Contracts Division, TxDOT  
Jack Ingram, General Counsel Division, TxDOT

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OUR MISSION: *Through collaboration and leadership, we deliver a safe, reliable, and integrated transportation system that enables the movement of people and goods.*

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