

**DALLAS HORSESHOE PROJECT RFQ
Q & A MATRIX #2**

(December 22, 2011)

<u>No.</u>	<u>RFQ Section/ Page No.</u>	<u>Question/Comment</u>	<u>Response</u>
1.	Part A, Section 5.1, Page 7	<p>Section 5.1, Evaluation Process and Criteria, does not allow projects constructed by wholly owned and controlled subsidiaries to be used on forms E-1, E-2 or E-3. By not allowing subsidiaries to be included, the relevant experience of our dedicated resources cannot be used. For example, we would like to use projects completed by our subsidiaries where the Project Manager, Construction Manager and Construction Quality Assurance Manager served as key personnel. Please revise the RFQ language to allow for projects performed by wholly owned and controlled subsidiaries to be included on Forms E-1, E-2, and E-3.</p> <p>Existing text: "In order for the project experience provided in the QS to be considered responsive, Forms E-1, E-2, E-3 shall list only projects for which the corporate entity (company, joint venture, partnership or consortium) providing engineering, construction, or maintenance experience is respectively the Equity Member, Lead Engineering Firm, Lead Contractor, or Lead Capital Maintenance Firm itself (as those terms are defined in Part B, Volume 1). Project experiences provided by a parent or sister</p>	<p>The experience of a subsidiary of an Equity Member or Non-Major Equity Member will be considered if the Equity Member or Major Non-Equity Member has management control over the subsidiary. Part A, Section 5.1 of the RFQ will be revised in Addendum #1 as follows:</p> <p>"In order for the project experience provided in the QS to be considered responsive, Forms E-1, E-2, E-3 shall list only projects for which the corporate entity (company, joint venture, partnership or consortium) providing engineering, construction, or maintenance experience is respectively the Equity Member, Lead Engineering Firm, Lead Contractor, or Lead Capital Maintenance Firm itself <u>or a controlled subsidiary of such Equity Member, Lead Engineering Firm, Lead Contractor, or Lead Capital Maintenance Firm</u> (as those terms are defined in Part B, Volume 1). Project experiences provided by a parent or sister company of the Lead Design Firm, Lead Contractor, or Lead Capital Maintenance Firm, shall not be considered responsive to this QS."</p> <p>With regard to the experience of Key Personnel, such information should be included in the Organization Chart and related documentation required to be submitted pursuant to Part A, Section 5.3 and Part B, Volume 3, Section C of the RFQ.</p>

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		<p>company of the Lead Design Firm, Lead Contractor, or Lead Capital Maintenance Firm, shall not be considered responsive to this QS."</p> <p>Suggested text: "In order for the project experience provided in the QS to be considered responsive, Forms E-1, E-1, E-3 shall list only projects for which the corporate entity (company, joint venture, partnership or consortium) providing engineering, construction, or maintenance experience is respectively the Equity Member, Lead Engineering Firm, Lead Contractor, or Lead Capital Maintenance Firm itself, or a controlled subsidiary of such Equity Member (as those terms are defined in Part B, Volume 1). Project experiences provided by a parent or sister company of the Lead Design Firm, Lead Contractor, or Lead Capital Maintenance Firm, shall not be considered responsive to this QS."</p>	
2.	Part A, Section 4.2.C, Page 6	Having multiple Equity Members significantly increases the number of pages needed for Section A(a) Form A - Transmittal Letter and Section B(e) Legal Qualifications. As the current RFQ is written, several of the proposers will not be able to write a 4 page Executive Summary, 5 page Management Structure, and a 5 page Statement of Technical Approach because they have more than one Equity Member. This puts teams with multiple equity member at a disadvantage. Please exclude	The page limitation applies to all components of Volume 1, including the Transmittal Letter and Legal Qualifications. The page limitation for Volume 1 will be increased to 40 pages in Addendum #1 to the RFQ.

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		<p>these two sections from the page count.</p> <p>Existing text: "Volume 1 (as described above in Part B) shall have all pages sequentially numbered and not exceed 25 pages, including any 11" x 17" pages..."</p> <p>Suggested text: "Volume 1 (as described above in Part B) shall have <i>all</i> pages sequentially numbered and not exceed 25 pages, including any 11" x 17" page (insofar as they are allowed as stated in Part A, Section 4.2(b)). Section A(a) Form A - Transmittal Letter and Section B(e) Legal Qualifications will not be counted as part of the 25 page limit"</p>	
3.	Part A, Section 4.2.C, Page 6	<p>Please clarify that each 11" x 17" page only counts as one page.</p> <p>Existing text: "Volume 1 (as described above in Part B) shall have all pages sequentially numbered and not exceed 25 pages, including any 11" x 17" pages..."</p> <p>Suggested text: Add sentence to paragraph: <i>"Where allowed, each 11" x 17" page will be counted as 1 page."</i></p>	Each 11" x 17" page will be counted as a <u>one</u> page. This will be clarified in Addendum #1 to the RFQ.
4.	Part C, Exhibit A, Section 1, Page 2	<p>Please define and elaborate on what is meant by the term "urban design concept."</p> <p>Existing Text: "The Horseshoe Project presents specific challenges, among them are the following: Incorporation of the urban design concept into the design and construction of the project."</p>	The urban design concept mentioned in Part C, Exhibit A, Section 1 on page 2 of the RFQ is referring to the implementation of the aesthetic guidelines currently under preparation that are mentioned in Part C, Exhibit A, Section 7(d). More information will be provided in the RFP. The text in the last bullet in Part C, Exhibit A, Section 1 of the RFQ will be revised in Addendum #1 to RFQ as follows:

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			"Incorporation of the urban design concept aesthetic guidelines into the design and construction of the project."
5.	General	May a lead design firm provide QA services during construction to the design-builder?	No, a lead design firm may not provide QA services while it is serving as the lead design firm. The design-build contract will require quality assurance activities to be undertaken by an independent party.